

Meeting Title	Board of Directors		
Date	12 March 2020	Agenda item	Bo.3.20.15

A report from the Executive Lead for the Partnerships Committee

Presented by	John Holden, Director of Strategy and Integration		
Author	John Holden, Director of Strategy and Integration Alison Smith, Head of Partnerships		
Lead Directors	John Holden, Director of Strategy and Integration		
Purpose of the paper	This paper is to provide the Board of Directors with an overview of the work of the Partnerships Committee in January 2020		
Key control	This paper is a key control for the strategic objective to collaborate effectively with local and regional partners.		
Action required	To note		
Background			
The purpose of the Partnerships Committee is to provide the Foundation Trust Board with an objective and independent review (including relevant strategic risks and associated assurance) of the management of partnerships and collaborative working for the Trust.			
The Partnerships Committee uses the assurance presented throughout its meeting, which is aligned to key controls for identified risks associated with delivering the Trust's strategic objective, <i>'To collaborate effectively with local and regional partners'</i> in combination with a review of the relevant risks on the strategic risk register to review the Trust's Board Assurance Framework. At the end of each meeting consensus is achieved in relation to the assurance level and associated statement. This is presented in the Board Assurance Framework.			
Key Matters Discussed			
			Level of assurance
1. Strategic Objective 5: To collaborate effectively with local and regional partners			
1.1	Strategic risks relevant to the Committee		Level 1 operational
	The Committee reviewed strategic risks related to the strategic objective for which it has an assuring role and has considered the strategic risk profile and the assurances received in the course of its business, the Committee confirmed that it was assured that the mitigations described were proportionate and appropriate.		
1.2	Key Control: Acute Provider Collaboration		Level 1 Operational
	The committee were provided with an overview of progress within the Acute Provider Collaboration project and considered the risks and opportunities for the Trust. The Strategic Collaboration Board had reflected on progress during the first 10 months and positives such as the engagement with clinical specialities. It had concluded that the collaboration would be most effective if it were to focus on fewer specialties and lead faster change in those specialties. Seven specialties had been identified as the focus for year 2 of the programme: <ul style="list-style-type: none">- Gastroenterology and hepatology- Paediatrics, maternity and gynaecology- Stroke- Urology- Orthopaedics- Respiratory- Anaesthetics and theatres		
1.3	Key Control: Vertical Integration		Level 1 Operational
	The Committee was provided with an overview of partnership working across Bradford District and Craven. There had been fruitful discussions with the new Primary Care Networks about diabetes		

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	<p>care, physiotherapy and pharmacy services and the outpatient transformation programme was looking at the potential for shared care arrangements with primary care and electronic referral pathways using GP Assist.</p> <p>It was almost a year since local partners signed up to the Strategic Partnering Agreement and this had prompted a review of the 27 programmes supporting the 'Happy Healthy at Home' strategy. The review recommended rationalising the programmes to achieve meaningful change in priority areas.</p> <p>The committee also noted that discussions about the Squire Lane were progressing. CBMDC remain committed to developing a swimming pool and leisure facility on the site and want to bring in health and other partners; the Trust is actively considering how it might be involved.</p>
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1.4	Key Control: Horizontal Integration	Level 1 Operational
	<p>The committee was provided with an overview of partnership working and collaboration across West Yorkshire and Harrogate. The ICS (West Yorkshire and Harrogate Partnership) had finalised, but not yet published the five-year strategy, <i>Better Health and Wellbeing for Everyone</i>. Within this document, 10 ambitions are highlighted and the committee considered how the Trust could work with local partners to achieve them.</p> <p>WYAAT have almost completed their Secondary Care Strategy aimed at optimising the delivery and sustainability of secondary care across West Yorkshire. Feedback to Trusts was expected in February.</p> <p>The NHS England consultation on the future of West Yorkshire Vascular Services has been delayed because of the General Election and decisions are not now expected before March 2020.</p>	

Recommendation

<p>The Board of Directors is requested to note the work of the Partnerships Committee in scrutinising the Trust's relevant strategic risks and associated assurance with respect to the effectiveness of partnership working and collaboration by the Trust. It is also asked to consider and approve the assurance level and risk appetite statement agreed by the Committee which is provided on the Board Assurance Framework.</p>

Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients				G		
To deliver our financial plan and key performance targets			g	G		
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				G		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)	This was previously rated ‘moderate’ reflecting the committee’s focus on risk controls and mitigation. At its November meeting the committee asked that in					

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	future greater weight be given to realising opportunities in partnership working and collaboration (as well as mitigating risks) to align better with the risk appetite of 'seeking'.
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Risk Implications (see section 4 for details)	Yes	No
Strategic Risk register and/or Board Assurance Framework Amendments	▪	
Quality implications		▪
Resource implications		▪
Legal/regulatory implications		▪
Diversity and Inclusion implications		▪

Regulation, Legislation and Compliance relevance
NHS Improvement: code of governance
Care Quality Commission Domain: <i>well led</i>
Care Quality Commission Fundamental Standard:
Other (please state):

Relevance to other Board of Director's Committee:					
Workforce	Quality	Finance & Performance	Partnerships	Major Projects	Other (please state)

Internal Audit Reports published relevant to the work of the Committee			
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